

Investor Day 2025

Date and time: Tuesday, November 25, 2025; 13:00 (JST) start, 14:40 (JST) close
 Venue: Keidanren Kaikan (and live streamed online in both Japanese/English)

Time	Program	Speakers
13:00-13:05	Opening	Takayuki Ueda Representative Director, President & CEO
13:05-13:25	From Ichthys to Abadi: Advancing to a New Growth Stage	Hitoshi Okawa Director, Senior Executive Vice President General Administration and Oceania Projects Akihiro Watanabe Managing Executive Officer, Senior Vice President Asia Projects
13:25-13:35	Initiatives in the Low-Carbon Solutions Business	Shoichi Kaganoi Managing Executive Officer, Senior Vice President Low Carbon Solutions
13:35-13:50	Value Creation Through Investment & Shareholder Returns	Daisuke Yamada Director, Executive Vice President Finance & Accounting
13:50-14:10	Q&A	
14:10-14:40	Corporate Governance: Dialogue with Outside Directors	Jun Yanai Outside Director Hideka Morimoto Outside Director